

University of Victoria
Long Term Disability Plan for Faculty and
Administrative and Academic Professional Staff



ANNUAL REPORT

YEAR ENDED MARCH 31, 2025

LONG TERM DISABILITY PLAN – 2025 ANNUAL REPORT

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Message from the Chair

The Trustees are pleased to provide this annual report to the members of the Long Term Disability Plan for faculty and administrative and academic professional staff of the University of Victoria. The report provides an overview and update of the Plan for the year ended March 31, 2025. A statistical and historical summary of the financial status of the Plan is available on page 3.

Financial Highlights

As you may recall, the Trust completed its scheduled triennial valuation estimating Plan assets and liabilities as of June 30, 2023. As the Trust reported to Plan members in November 2023, the Plan's financial position deteriorated in each of the previous three years. For example, Plan liabilities increased from \$18.7 million to \$27.8 million due to higher-than-expected LTD claims. LTD claims jumped from 47 on March 31, 2020 to 79 by March 31, 2023. Claims continued to remain near this level in 2024 and 2025.

At the same time, while long-term investment returns of Plan assets are outperforming the FTSE Canada Universe Bond Index benchmark, the spike in interest rates in 2023 and 2024 has negatively affected the medium-term performance of the PH&N Core Plus Bond Fund. The good news is that the decline in interest rates over the past 12 months contributed to an 8.05% return on assets for the year ending March 31, 2025. Further, the Trustees updated the investment framework in late 2024 to gradually introduce a 20% holding of RBC QUBE Low Volatility Canadian Equity Fund to provide additional return without taking on a significant amount of risk to do so while maintaining the overall Liability Driven approach.

The net effect of these recent changes in contribution rates, assets and liabilities appears to have stabilized the funded status of the plan at around 67%, albeit down significantly from 98% in 2021. However, fluctuations in Plan experience and economic conditions are not uncommon and the Trust has a fiduciary responsibility to maintain adequate reserves in order to pay the expected cost of LTD benefits. Because of the significant change in the funded status of the Plan and in accordance with the Plan's Funding Policy, our actuaries recommended, and the Trust approved, an increase in annual contribution rates to 3.00% effective January 1, 2024. While the stabilization of the funded ratio is encouraging, the Trustees' long-term goal is to return the Plan to fully funded status.

The next triennial valuation is scheduled for June 30, 2026. The Trustees will work closely with our actuaries and investment advisors to continuously review the financial health of the Plan and determine if any changes to contributions or our investment strategies are required.

Kane Kilbey
Chair, UVic LTD Trust
June 16, 2025

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Governance and Service Providers (as at April 1, 2025)

Trustees Appointed by the University of Victoria Board of Governors

Janice Johnson
Executive Director, Financial Services

Kane Kilbey - Chair
Associate Vice President, Human Resources

Mia Maki
Associate Dean, External & Outreach
Gustavson School of Business

Member Trustees

Chris Auld
Professor, Economics

John Foxgord
Senior Systems Administrator,
University Systems

Tine Lathouwers
Associate Director, Employee Health and
Wellbeing Services
Human Resources

Secretary

Kade Hardy Agueh
Administrative Assistant, Human Resources

Investment Manager

Phillips, Hager & North Investment Management
Ltd - Vancouver

Custodial Services

Northern Trust Canada – Toronto

Actuarial Services

Mercer (Canada) Limited – Vancouver

Auditor

KPMG LLP – Vancouver

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Financial information at a glance:

	March 2025	March 2024	March 2023	March 2022	March 2021	March 2020
Number of Plan members	2102	2,061	2,040	1,976	1,899	1,856
Number of active claims	75	76	79	71	60	47
Total amount of benefits paid	5,147,277	5,295,291	3,870,661	3,671,842	2,615,657	2,692,840
Member contributions	7,446,906	6,323,250	5,200,396	4,519,489	4,463,648	4,303,338
Market Value of Investments¹	25,293,380	22,051,144	21,004,946	20,190,910	20,769,004	18,594,469
Investment income	1,829,546	656,752	(301,092)	(787,400)	1,082,979	780,334
1-Year investment return	8.05%	2.99%	(1.67%)	(3.75%)	5.99%	4.80%
1-Year investment benchmark	7.65%	2.10%	(2.01%)	(4.52%)	1.62%	4.46%
Operating expenses	351,916	364,550	276,980	239,591	186,488	155,092
Net assets available for benefits	25,669,021	22,234,808	21,216,483	20,702,933	20,952,445	18,774,050
Liabilities for future benefits²	38,184,159	33,467,159	27,835,159	26,582,159	21,398,159	18,720,159
Funded ratio	67%	66%	76%	78%	98%	100%

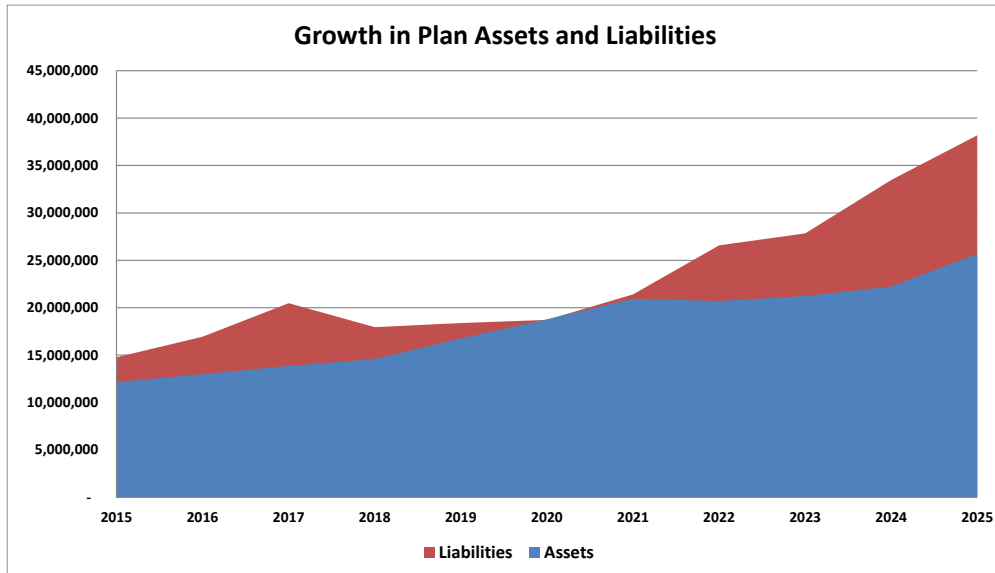
¹ Plus cash and equivalents.

² As estimated by the Trust's actuaries using claimant data and financial information available at January 31 each year. The actuarial liability is the actuarial present value of the disability benefits expected to be paid in the future to members who were disabled at the valuation date.

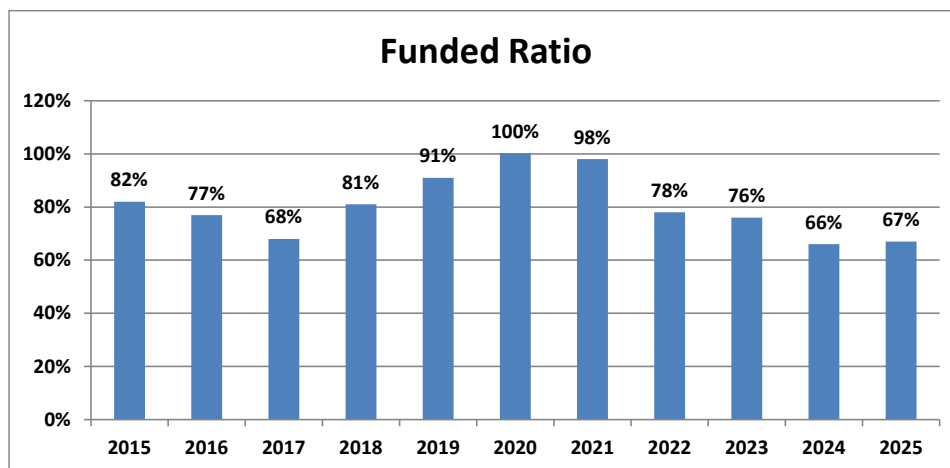
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Key Charts and Graphs

The financial health of the plan can also be depicted with a couple of key tables. The table immediately below illustrates how plan assets have steadily grown over the last 10 years, but more slowly in recent years. It also shows how the recent increase in the number of LTD claims has impacted Plan liabilities to the point that liabilities now significantly exceed Plan assets.



The Funded Ratio chart below illustrates how the ratio of assets to liabilities has improved between 2017 and 2020, before declining in each subsequent year. The January 1, 2024 contribution rate includes an amount that is intended to eliminate the Plan deficit over a reasonable period assuming that LTD claims reflect the previous five-years of claim experience and investment returns improve with declining interest rates. While investment returns improved recently, claims experience has not.



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Introduction

The LTD Trust was established in 2007 to manage the self-insured, employee-pay-all, Long Term Disability Plan for Faculty, Librarians and Professional Employees of the University of Victoria (“the Plan”).

The Long Term Disability Plan for Faculty, Librarians and Professional Employees of the University of Victoria (“**Plan**”) exists for the sole purpose of providing long-term disability benefits to Qualified Employees. The Plan is not an insurance company, and the long-term disability benefits provided through the Plan are not insured by an insurance company regulated under the British Columbia *Financial Institutions Act*. The Plan is exempt from the regulatory requirements of the *Financial Institutions Act*.

The Trustees

The Trustees have responsibility for the administration and overall management of the Plan as outlined in the Trust Agreement between the University and the Trust. In 2019, the Trust and the UVic Board of Governors approved a final set of amendments to the Long Term Disability Trust Agreement, including increasing the number of Trustees to six (6) and amending the appointment procedures to ensure that Board-appointed Trustees represent no more than fifty percent (50%) of the total number of Trustees. This composition is similar to the trust model in place for the Combination Pension Plan.

The duties and powers of the Trustees include:

- Maintaining an adequate reserve for the payment of future reimbursement sums to the benefit carrier, and for future administration expenses reasonably anticipated as likely to be incurred;
- Ensuring, at intervals to be agreed with the University, that actuarial valuations are undertaken;
- Determining the contribution rate, as guided by the Funding Policy and in light of the latest actuarial valuation;
- Receiving from the University all LTD deductions from Qualified Employees’ salaries;
- Authorize and direct monthly payment to the benefit carrier for the cost of LTD claims;
- Investing and re-investing Trust fund monies remaining after reimbursement of the benefit carrier, otherwise known as reserve monies;
- Retaining such investment, legal, actuarial or other expertise or assistance as considered necessary or appropriate.

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Benefits

Long-term disability benefits are calculated at 80% of monthly “net earnings” plus the amount required to maintain employee and university pension plan contributions. LTD benefits payable from the Plan are reduced by the amounts of any disability benefits payable from any University or government plan providing salary continuance or disability income paid during the disability period covered by this Plan. As the Plan is 100% funded by Qualified Employees, the benefits received are not taxable.

The definition of disability in the Plan Document is: “an employee who is wholly and continuously disabled due to sickness or injury and as a result is unable to perform the duties of their normal occupation or the duties of any occupation for which they are fitted by education, training or experience.” However, given the specialized nature of plan participant roles, the long-standing practice of the Plan is that claims are adjudicated only on a Qualified Employee’s “own occupation”.

Benefits are not paid to a Qualified Employee until the employee has been totally disabled for six months.

Benefits are indexed to the lower of:

- the annual increase in the Canada Consumer Price Index (“C.P.I.”); and
- the most recent annual across-the-board general salary adjustment granted to faculty or administrative and academic professional staff, as applicable.

Benefit payments from this Plan continue until the earliest of the following:

- the Qualified Employee is no longer considered to be “totally disabled”;
- the Qualified Employee’s death; or
- June 30 coinciding with or following the Qualified Employee’s 65th birthday.

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Contributions

The Plan is funded solely by contributions from Qualified Employees. Contribution rates are adjusted periodically to reflect the anticipated cost of new disabilities, the financial condition of the Plan, and the ongoing administration costs of the Plan. As a result of the significant change in the funded status of the Plan following the June 30, 2023 valuation results, the contribution rate was increased to 3.00% of gross salary.

Earlier this year, the Trust asked the University to amend the Plan Document to clearly state that coverage, and therefore contributions, terminate on the date the employee reaches their Normal Retirement Date less the Elimination Period. Such an update to the Plan Document has the added benefit of aligning with the Coverage Commencement Provisions, which do not allow an employee to join the Plan if they are over the Normal Retirement age, less the Elimination Period. These amendments were accepted by the UVic Board of Governors at the May 2025 meetings and implemented effective January 1, 2025 by the Trust.

The next full valuation will occur in 2026 and member contribution rates will be reassessed based on the actuary's observations and conclusions about the financial health of the Plan and the Trust's funding policy.

Historically, the Plan's contribution rate has been as follows:

Effective Date	Contribution Rate
January 1, 2024	3.00%
July 1, 2022	2.50%
January 1, 2021	2.20%
January 1, 2018	2.35%
January 1, 2015	2.05%
July 1, 2013	2.09%
January 1, 2009	1.93%
July 1, 2008	1.75%
July 1, 2007	1.54%
July 1, 2006	1.24%

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Funding Policy

In June 2013, the Trust and the university approved a Funding policy for the Plan that outlines key parameters the Trustees would follow in funding the Plan. In funding the Plan, the Trustees would ideally wish to accomplish four basic objectives:

1. Provide a high degree of certainty that the promised benefits will ultimately be delivered;
2. Contribution rates should be affordable for Plan members;
3. The contribution rate as a percentage of salary should be stable and consistent over time;
4. The contribution rate should provide for intergenerational equity.

These objectives can be in conflict from time to time. The challenge facing the Trustees is to operate the LTD Plan in a manner that provides a reasonable balance among these objectives.

With the maturity of the Plan, the Plan's actuary recommended, and the Trustees undertook, a full review of the Plan's Funding Policy in 2021 to ensure that the funding targets and boundaries that have guided the Trustees since 2013 are appropriate relative to an assessment of risk, especially given the volatility with our Plan experience and in financial markets generally.

The long-term cost of the LTD Plan is influenced significantly by the number of members in receipt of benefits, the termination and recovery of disabled lives, the incidence of new disabilities, and the investment policy (and associated returns). In turn, benefit security is influenced significantly by the overall level of funding achieved by the LTD Plan, resulting from member contributions, the funding policy, the investment strategy employed by the Trustees and changes in Plan liabilities. As such, the contribution rate is influenced by:

- the recent Plan experience related to incidence of disability;
- the recent Plan experience related to termination and recovery of disabled lives;
- demographic changes in the active membership;
- the overall funding target adopted by the Trustees;
- short to mid-term investment performance;
- the market value of assets;
- changes to government programs, such as Canada Pension Plan; and
- the contribution setting methods used by the Trustees upon advice from the actuary.

Key funding parameters include:

- Liabilities will be valued, on a going concern basis, at least every 3 years;
- The expected annual cost of new claims should be reviewed at least once every 3 years;
- Contribution rates will be reviewed periodically in conjunction with the funded status of the Plan;
- The target funding level for the Plan is 110% of actuarial liabilities;
- A deficit funded position exists when Plan assets are below 100% of actuarial liabilities;
- Deficits (or unfunded liabilities) will be normally amortized over 7 years; and
- A surplus funded position exists when Plan assets exceed 120% of actuarial liabilities.

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Investments

The Trustees have developed a Statement of Investment Objectives and Guidelines (“the Investment Policy”) for the Plan. It is reviewed by the Trustees on an annual basis. The purpose of the Investment Policy is to provide a framework for investment of the funds to achieve a return objective within levels of risk acceptable to the Trustees.

Given the purpose of the Plan, the Trustees have adopted an investment framework that emphasizes a Liability Driven Investment (“LDI”) approach while meeting the general investment objectives of preserving capital in real terms and generating sufficient annual cash flow to meet expenditure requirements.

The goal of a LDI strategy is to match the interest rate sensitivity of the assets to the interest rate sensitivity of the liabilities. This immunizes the Plan and its funded status from interest rate risk as asset movements will be highly correlated with movements in liabilities. As assets and liabilities change over time the Trustees continue to monitor their respective durations.

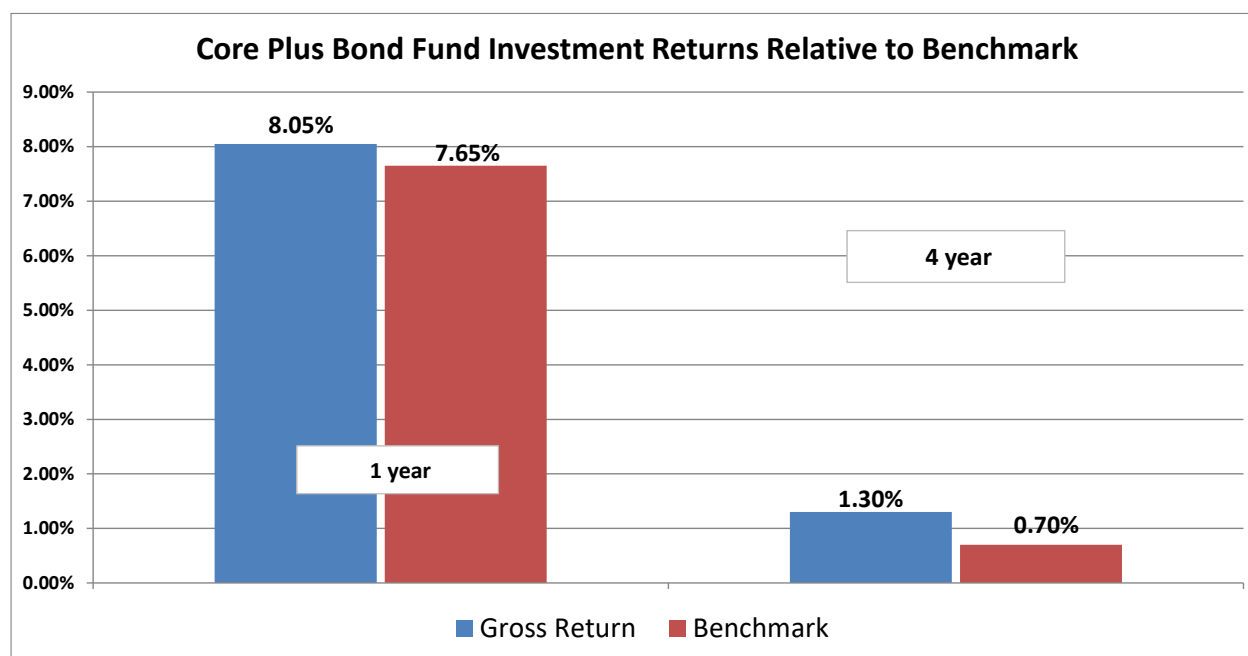
During the year, the assets of the Plan were invested in the Phillips Hager & North (PH&N) Core Plus Bond Fund (98.6%) and the RBC QUBE Low Volatility Canadian Equity Fund (1.4%). The Core Plus Bond Fund utilizes several yield-enhancing strategies, which serve to augment and diversify universe bond holdings. The investment framework was updated in 2024 to gradually introduce a 20% holding of RBC QUBE Low Volatility Canadian Equity Fund to provide additional return without taking on a significant amount of risk to do so while maintaining the overall Liability Driven approach.

The PH&N Core Plus Bond Fund is benchmarked against the FTSE Canada Universe Bond Index. While long-term investment returns have outperformed the benchmark, the recent spike in interest rates has negatively affected the short-term and medium-term performance of the fixed income market, including the PH&N Core Plus Bond Fund. The good news is that the investment return for the year ending March 31, 2025 was positive at 8.05% gross of investment management fees, and stronger compared to the benchmark (7.65%). Four-year average returns continue to be impacted by the high interest rates of the past few years, declining to 1.3% but still better than the benchmark.

The chart on the next page compares the return of the PH&N Core Plus Bond Fund with the FTSE Canada Universe Bond Index. Despite the recent volatility in economic conditions, including high interest rates, the PH&N Core Plus Bond Fund consistently outperformed the benchmark. For the last 10 years, the Core Plus Bond Fund has returned, on average, 2.85% on a gross of investment management fee basis, outperforming the benchmark by 1.08%. Current annual investment management fees are about 0.23% of the Plan’s assets. Future annual reports will include performance results for the RBC QUBE Low Volatility Canadian Equity Fund, which is benchmarked against the S&P/TSX Capped Composite Index. Since initial purchase, the RBC QUBE Low Volatility Canadian Equity Fund has delivered a return of 1.76% to March 31, 2025.

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Although the main driver of the Plan's funded status is its claims experience, returns during the recent high interest-rate period have not helped. The changes introduced in late 2024 are intended to address that. Given the trending interest rate environment, the long-term performance of the Plan's investments should improve, mainly due to an expected better return profile for fixed income when interest rates drop. The short-term performance results are a positive reflection of that expectation.



Administration

Claims adjudication and benefit payment services are contracted under an Administrative Services Only (ASO) agreement to Pacific Blue Cross (PBC). Membership and general administration, including the collection of member contributions, are undertaken by the University. PBC's expenses and other administration costs are funded by the contributions to the Plan.

The Trustees have engaged Mercer Canada Limited to provide actuarial services to the Plan. In addition to a year-end estimate of Plan liabilities done each March 31 for financial reporting purposes, Mercer also provides a comprehensive actuarial valuation at least every three years. The next full valuation is scheduled for June 30, 2026.

On July 4, 2024 the Trustees posted SRFP 129 on the BC Bid website to select a vendor for financial audit services. After careful deliberation of the evaluation criteria set out in the SRFP, it was determined that KPMG provided the best value for the Trust and KPMG was awarded the contract. The 2024/25 financial statements were audited by KPMG.

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Financial Statements

The Plan's annual Financial Statements are prepared by the Accounting Office of the University of Victoria and audited by the accounting firm of KPMG LLP.

Contact Information

Questions about the LTD benefit can be directed to Benefits Services at benefits@uvic.ca.

Questions about the LTD Trust or this Annual Report can be directed to Kade Hardy Agueh, Secretary to the LTD Trust, at 250-721-8032 or avphrassist@uvic.ca.